## Exhibit 7 3521-8

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15	UNITED STATES DISTRICT COURT	
16	NORTHERN DISTRICT OF CALIFORNIA	
17	SAN FRANCIS	
18	IN RE: JUUL LABS, INC., MARKETING, SALES PRACTICES, AND PRODUCTS LIABILITY LITIGATION	No. 19-md-2913-WHO
19	LIABILITY LITIGATION	PLAINTIFF SAN FRANCISCO
20	This Document Relates to:	UNIFIED SCHOOL DISTRICT'S SUPPLEMENTAL RESPONSES AND
21	San Francisco Unified School District v. Juul	<b>OBJECTIONS TO DEFENDANT</b>
22	Labs, Inc., et al., No. 3:19-cv-08177-WHO	ALTRIA GROUP, INC.'S FIRST SET OF INTERROGATORIES
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No. 19-md-2913-WHO

PL. SFUSD'S SUPP. RESPONSES AND OBJECTIONS TO DEFENDANT ALTRIA GROUP, INC.'S FIRST ROGS

taking into account the substantial regulatory and legal contingencies relating to eVapor generally and JUUL products specifically."<sup>492</sup> Willard emphasized that they were aligned on a "strategic vision as to how to grow the JUUL business rapidly." ALTRIA sought to control the JLI business, with Willard writing that "we would require that, following the first two payments outlined above, ALTRIA (a) owns a majority of the JUUL equity and voting rights and (b) has the right to control generally the JUUL business."<sup>493</sup> ALTRIA and JLI's leadership eventually agreed on ALTRIA purchasing a 35% stake in JLI for \$12.8 billion, the vast majority of which went to JLI's leadership and other key shareholders.

Mint: During this time, ALTRIA agreed with JLI to work to keep mint on the market for as long as possible by deceiving the FDA and the public, in order to keep a flavor popular with youth available and drive youth sales. ALTRIA worked with JLI's leadership to plan how ALTRIA could help expand JUUL's sales, despite JUUL's popularity with youth. A key part of this plan was keeping mint on the market and available to youth. On July 27, 2017, as JUUL sales began to rise dramatically, the FDA announced that it would be seeking input on "how best to protect public health in the evolving tobacco marketplace," including "approaches to regulating kid-appealing flavors in e-cigarettes and cigars." This included seeking comment on "the role that flavors (including menthol) in tobacco products play in attracting youth." Shortly after this announcement, representatives from both JUUL (Gal Cohen) and ALTRIA (Phil Park) were invited to a meeting to "build a coalition and common agenda to influence or challenge FDA's approach" to regulating flavors. With respect to flavors, the plan was to discuss whether the

<sup>&</sup>lt;sup>492</sup> ALGAT0004031645-46.

 $<sup>^{493}</sup>$  Id

<sup>&</sup>lt;sup>494</sup> FDA announces comprehensive regulatory plan to shift trajectory of tobacco-related disease, death, FDA (July 27, 2017), <a href="https://www.fda.gov/news-events/press-announcements/fda-announces-comprehensive-regulatory-plan-shift-trajectory-tobacco-related-disease-death">https://www.fda.gov/news-events/press-announcements/fda-announces-comprehensive-regulatory-plan-shift-trajectory-tobacco-related-disease-death</a>.

 $<sup>26 \</sup>mid | ^{495} Id.$ 

<sup>&</sup>lt;sup>496</sup> JLI10678579.